





According to a recent Nationwide survey:

### MORE DOCTORS SMOKE CAMELS THAN ANY OTHER CIGARETTE

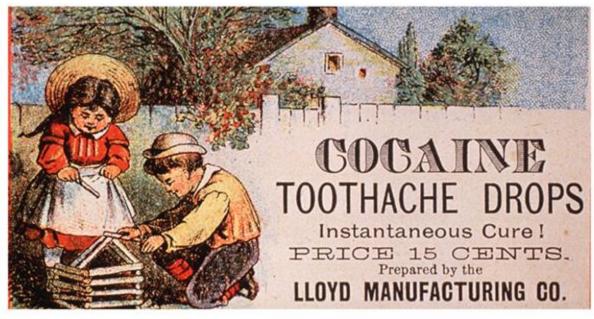
DOCTORS in every branch of medicine—113,597 in all—were queried in this nationwide study of cigarette proference. These leading research organization made the survey. The gist of the query was—What cigarette do you smoke, Doctor?

The board named must was Camel!

The rich, full flavor and cool mildness of Camel's superb blend of conflict tobacous seem to have the same appeal to the smoking tastes of doctors as to millions of other smokers. If you are a Camel smoker, this preference among doctors will hardly surprise you. If you're not—well, try Camels now,

CAMELS Costlier Tobaccos







Am. J. Ph.]

7

December, 1901

#### BAYER Pharmaceutical Products HEROIN—HYDROCHLORIDE

is pre-eminently adapted for the manufacture of cough elixirs, cough balsams, cough drops, cough lozeoges, and cough medicines of any kind. Price in 1 oz. packages, \$4.85 per ounce; less in larger quantities. The efficient dose being very small (1-48 to 1-24 gr.), it is

#### The Cheapest Specific for the Relief of Coughs

(In bronchitis, phthisis, whooping cough, etc., etc.)

FARBENFABRIKEN OF ELBERFELD COMPANY

P. O. Box 2100

40 Stone Street, NEW YORK



#### NORMS & BEHAVIOURS CHANGE OVER

### BULD HEALTH ASTHEMOSTIMPORTANT SOCIETAL PILLAR



This will benefit the:

Patients

Professionals

Populations

Planet



While building:

Dignity

Equity

Security

Wealth



Human progress is, in its essence, a series of AHA-moments: Points in time when humans grew to **THINK DIFFERENTLY** 

The challenges we face today, are simply echoes of **yesterday's mindsets**...



We never had more funding... personnel... knowledge... hospitals...data... computing power...

SO WHY THE PROJECTED DISASTER

#### WE ARE FACED WITH A CRISIS OF MINDSET



FOCUSED ON A **REACTIVE** HEALTH SYST

#### THE REAL STORY:

In 2019, over 91% of deaths and 87% of DALYs in the EU, were attributed to non-communicable diseases (NCDs).

AN ESTIMATED 30% OF NCD BURDEN IS AVOIDABLE

WE MUST LOWER THE NCD BURDEN NOW, to lower the strain on our populations, health systems, and our societies.

We are facing a disease burden crisis, and an ecological disaster.

Combine that with accelerating forces, and a political clim teetering on the edge...

...It is enough to make a grown ma.

# Tears don't change the world



Mindsets do Where do we go from h

If history has taught us anything...

... It is that great changes are born or GREAT CHANGES OF MI

#### TOWARD THE 5<sup>TH</sup> INDUSTRIAL REVOLUTION

3<sup>rd</sup> 4<sup>th</sup>

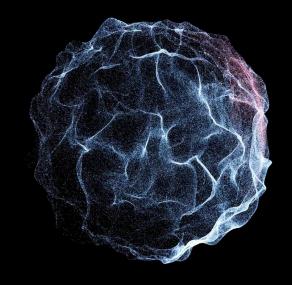


#### We need to:

#### ADOPT A 5TH INDUSTRIAL REVOLUTION MINDSET

We need to ask ourselves:

Are we doing THINGS RIGHT?



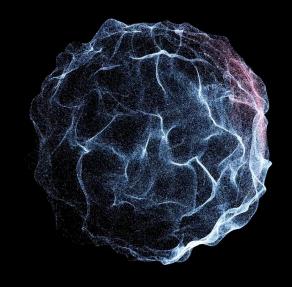
Are we even doing the **RIGHT THINGS?** 



#### ADOPT A 5<sup>TH</sup> INDUSTRIAL REVOLUTION MINDSET

We need to rethink and rebuild our Health systems:

From **LATE TREATMENT**(unsustainable)



To **BEST HEALTHSPAN**(starting with secondary prevention)

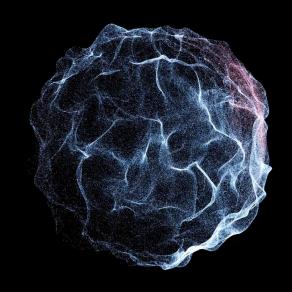


#### ADOPT A 5TH INDUSTRIAL REVOLUTION MINDSET

Our complex present circumstances demands that we PIVOT:

# From **QUANTITATIVE**Incremental changes in multiple domains:

- Biology
- Data
- Digital
- Imaging
- Material



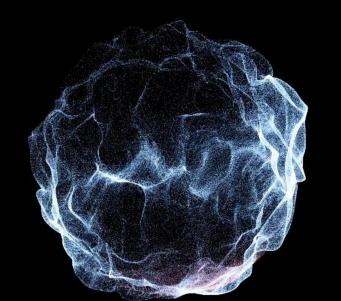
# Toward **QUALITATIVE**<a href="Exponential">Exponential</a> societal leaps:

- Advanced technology
- Data utilisation
- P5 medicine
- Sustainability
- Equity, Ethics &

#### REBUILD WITH A NEW MINDSET AND PURPOSE

Our future demands that we rebuild with PURPOSE

If you do not know where you are going...



... Any road will take you there...

The future is exponential and purpose drive

## Change our mind



Change our course

#### HEALTH WAS THE MOST IMPORTANT SOCIETAL PILLAR



What if health was the most important societal pillar driving:

- Social equality, equity & fairness
- Country safety, security & resilience
- Sustainable growth & prosperity
- The Well-Being Economy
- A reduction in avoidable disease
- Dignity



#### HEALTH WAS AT THE CENTRE OF ALL SUSTAINABILITY

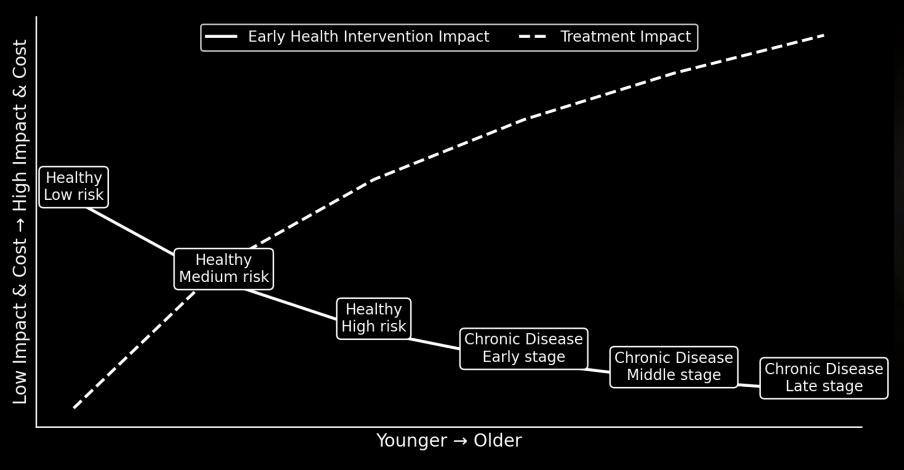
What if health was at the centre of all sustainability efforts driving:

- Lower Carbon footprint
- Less waste
- Better use of resources
- A decrease in disease burden
- Health as an investment

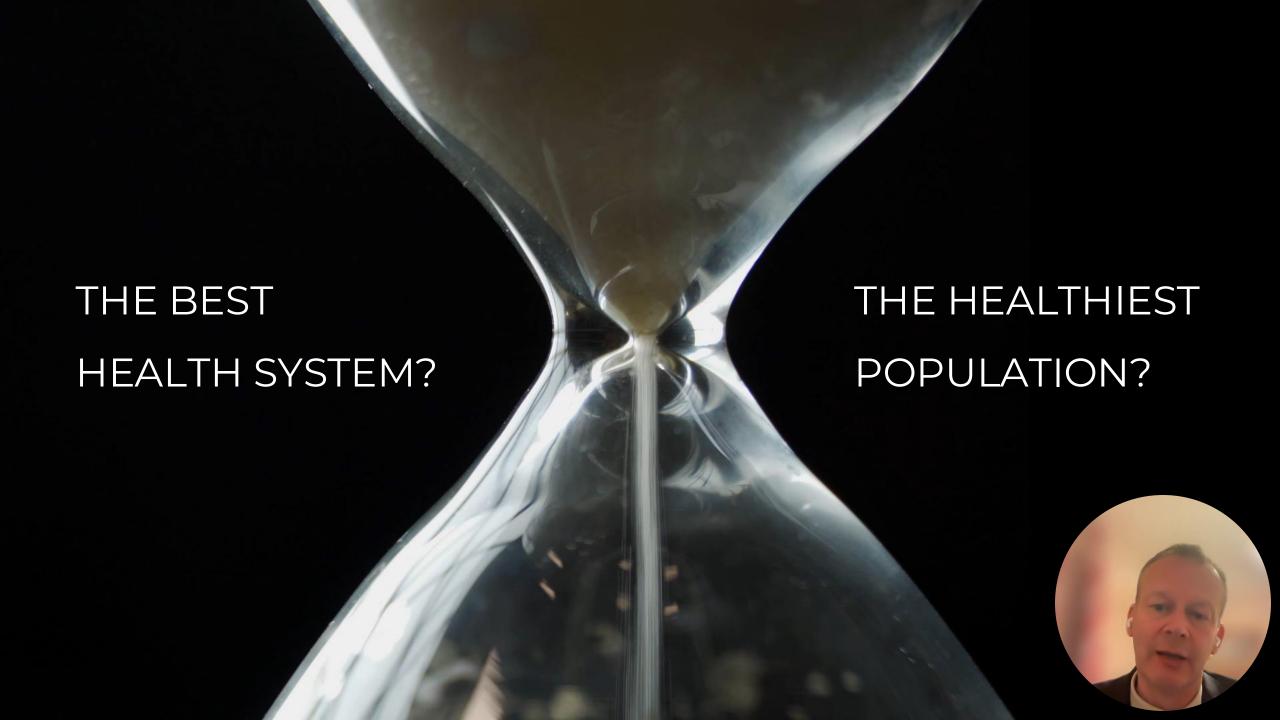


# WHAT IF WE CHANGED OUR FOCUS TOWARD PROACTIVE PREVENTION?









#### HISTORY CALLS UPON US

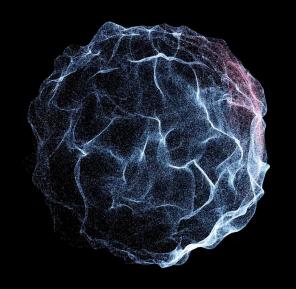
To make a fundamental shift in our thinking

From

REACTIVE SICK-CARE

Old thinking

3<sup>rd</sup> & 4<sup>th</sup> ind. revolution



PROACTIVE HEALTHSPAN
New mindset
5th ind. revolution

This requires brand new thinking...

#### A BALANCED APPROACH

**5%** OF GDP PREVENTION

**5%** OF GDP TREATMENT

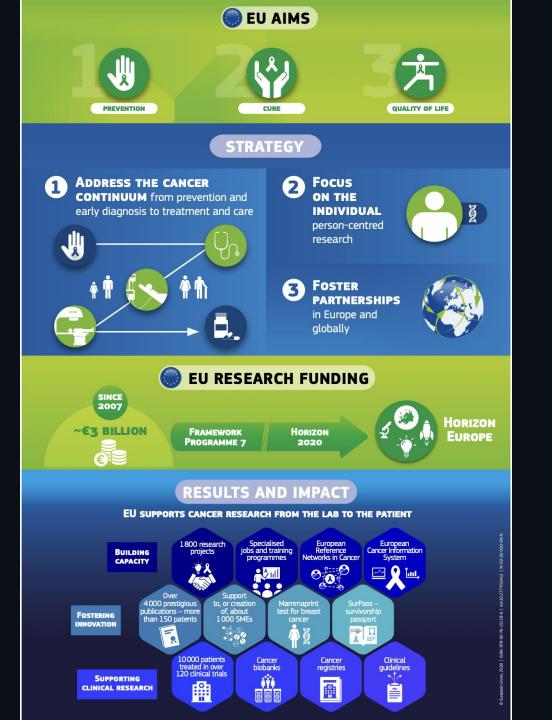


#### P5 MEDICINE



### MODERN MIRACLES OF SCIENCE





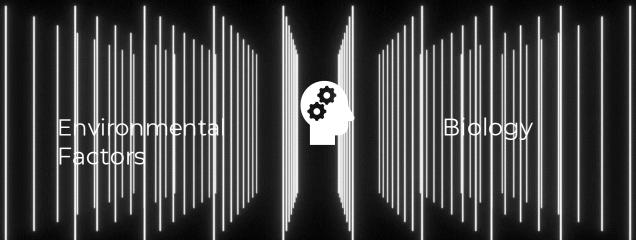
It will be cheaper, cleaner and smarter...

But requires a **NEW DATA MODEL** 



#### **Data Controls**

Transparency Traceability Accountability Personal Behaviour Interoperability Security Safety



Secondary use Anti-lock in Logging Societal Factors Consent Donation Sharing

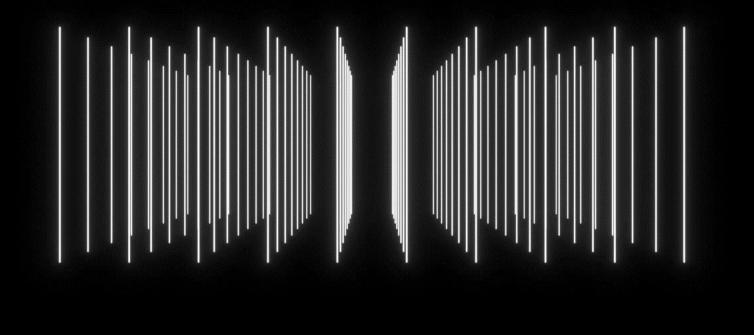


# AI INTEGRATION AI RECOMMENDATION ENGINES

Al can process a million papers a day.

How many can your doctor read?









#### 1. Improved Technologies

New technologies such as biologics, Al and data utilisation is leveraged to advance positive outcomes in all areas Included Concepts: Governing AI for humanity (UN), Data for Better Lives, FAIR Principles, CIFS' Megatrends, Technological Societal & Human Readiness, Data Solidarity, Data Intent, responsible Al, New Biology, Smart Materials, The Convergence of Technology and Biology in the 4th Industrial Revolution, P4 Medicine



#### 2. Improved Prevention

Preventing or delaying the onset of disease throughout the lifespan Included Concepts: Avoidable Disease Burden, One Health, Social Determinants of Health, Determinants of Health, The 80/20 Model, Nordic Health 2030



Improving health outcomes through earlier diagnosis and more effective treatment Included Concepts: New (Systems) Biology, Imaging, Smart Materials, Timely and Precise Diagnostics, Precise Treatment. Life Long Approach for Chronic Diseases (Secondary Prevention), Best Possible Quality of Life During the Life Span



#### -> 4. Improved Dignity & Equity

Equitable access to healthcare services, addressing disparities directly. Included Concepts: Health for all Policies, Universal Health Coverage No One Behind, 10/90 Model, Social Determinants of Health & All &



#### 5. Improved Sustainal

Institutional. Economic & Environmental su into all projects. Included Concepts: Sustainal Balanced Spending Model, Economy of Well Beil

#### The question will not be if we CAN do something...

...but WHY we want to do something?



What is the purpose











TRAIN-LATAM: Expand health access with safe AI with leading hospitals and public sector.



Bulgaria: Digitizing the patient journeys of the National Health Information System-> expand to breast cancer and cardiovascular care.

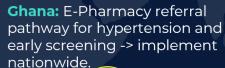




Colombia: Cardiovascular management digital solution -> scale to new regions.



Algeria: Improving 360° digital transformation of the cardiovascular patient journey to reach hospitals at national level.



Europe: 3 new projects.



Asia Pacific: 2 new projects in 2026.





Africa: 3 new projects.



LATAM: 2 new projects.





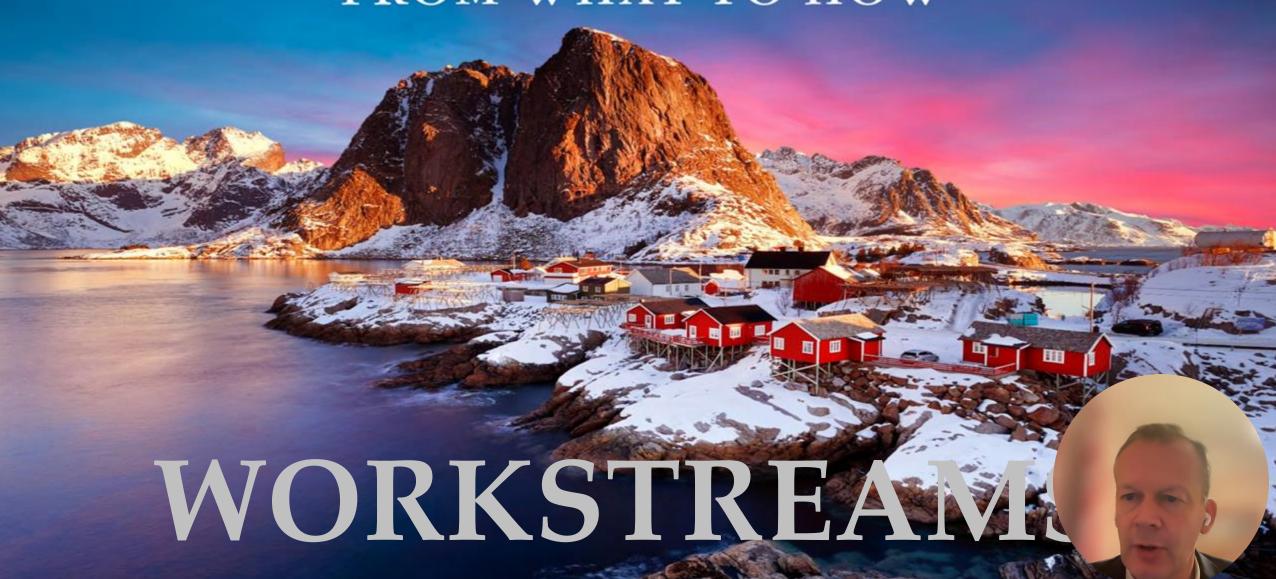




#### NORDIC HEALTH 2030

COPENHAGEN INSTITUTE FOR FUTURES

FROM WHAT TO HOW





COPENHAGEN INSTITUTE FOR FUTURES STUDIES

WORLD ECONOMIC FORUM

Nordic Health 2030



**SCIANA** 



Phase 🛂







